Hydratec Industries

Half Year Report

Hydratec Industries N.V. reports significant one-off gain following disposal of Helvoet

30 July 2026

AMERSFOORT – Hydratec Industries completed the divestment of Helvoet during the first half of 2026. This resulted in a net profit from discontinued operations of €49.0 million. Revenue of Hydratec Industries NV excluding Helvoet (the so-called continuing operations) increased by 20.1% to €106.8 million compared with the first half of 2025. This increase was driven by the expansion of the Company's interest in Eqraft from 60% to a controlling interest of 80%. Consequently, Eqraft's full revenue and results have been consolidated in Hydratec's financial statements as from 2026. On an organic basis, however, revenue declined by 5.7%. Normalised operating profit decreased from €11.6 million to €9.9 million during the first half of the year.

Key figures

	First half of 2026	First half of 2025*
Net revenue	106,778	88,923
Gross margin	61,620	50,550
% Gross margin	57.7%	56.8%
Operating result (EBIT)	6,383	11,544
Normalised operating result**	9,943	11,613
Other income	5,944	0
Net result (continued operations)	12,735	9,177
Net result (discontinued operations)	49,017	1,313
Net result attributable to shareholders	61,752	10,480

* *Comparative figures have been restated to present Helvoet's activities as discontinued operations; see Note 14 (Discontinued Operations).*

** *Normalisation relate to costs associated with the sale of Helvoet (H1 2026: €3.6 million) and acquisition-related expenses (H1 2025: €0.1 million).*

Bart Aangenendt, Co-CEO of Hydratec Industries, commented: *"The strategic repositioning of Helvoet has resulted in the phased disposal of the business. This is consistent with our policy of divesting activities that offer insufficient long-term potential for Hydratec or that are structurally better positioned to develop under different ownership. Due to an organic revenue decline of 5.7%, operational profitability decreased importantly. Our order book also showed a marked decreased as a result of continued market uncertainty. While demand for food production and industrialisation remains strong, our systems are sold globally on a project basis, causing order intake and resulting financial performance to fluctuate."*

Continuing operations

Revenue increased by 20.1% following the consolidation of Eqraft. On an organic basis, however, revenue decreased 5.7%. Gross margin as a percentage of revenue remained stable. Operating expenses increased due to ongoing pricing pressure and inflationary effects. As a result, operating profit decreased sharp to €6.4 million. Adjusted for one-off costs associated with the disposal of Helvoet, operating profit amounted to €9.9 million, representing 9.3% of revenue. In addition, other income of €5.9 million was recognised, reflecting the difference between the carrying amount of the previously held interest in Eqraft and its fair value at the acquisition date. Consequently, net profit from continuing operations amounted to €12.7 million, exceeding the prior-year level. The order book has, however, decreased strong compared with year-end 2025. Persistent market uncertainty continues to weigh on investment decisions. While our competitive positions remain strong, customer investment behaviour remains cautious.

Disposal of Helvoet

Hydratec's policy is to divest businesses that offer insufficient long-term strategic potential or that can develop more effectively within other organisations. Accordingly, Helvoet's European Mobility activities in Belgium and Poland were transferred to the Callista Group on 30 March 2026. Subsequently, on 30 June 2026, the remaining Helvoet operations in the Netherlands and India were sold to Kimball Electronics in the United States. Including the operating results generated up to the respective disposal dates, these transactions resulted in a net profit from discontinued operations of €49.0 million. Kimball's US manufacturing footprint and the anticipated operational synergies are expected to strengthen Helvoet's growth prospects going forward.

Interimdividend

The divestment of Helvoet has resulted in a considerable increase in available cash resources and a substantially strengthened balance sheet. As a consequence, the Company's solvency ratio is well above its target level of 30%. These excess cash resources are not required to support the current acquisition strategy or ongoing operational activities. Accordingly, the Management Board, with the approval of the Supervisory Board, has decided to declare an interim dividend of €60.00 per share. Following the dividend distribution, Hydratec is expected to maintain a strong balance sheet, with an anticipated solvency ratio of approximately 40%. The shares will trade ex-dividend on 18 September 2026. The record date will be 21 September 2026, and payment will be made on 23 September 2026.

Outlook for 2026

Given the ongoing uncertainty surrounding raw material prices, import tariffs, foreign exchange movements and heightened geopolitical tensions, the investment climate has not improved. Consequently, the Company is unable to provide specific guidance for the full year 2026.

2026 half-year report available online

This half-year report is also available on the website www.hydratec.nl. The figures in the half-year report have not been audited.

Bart Aangenendt
Co-CEO

Hydratec Industries NV is listed on the Euronext Amsterdam stock exchange (ISIN NL0009391242, ticker: HYDRA.)

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Profile

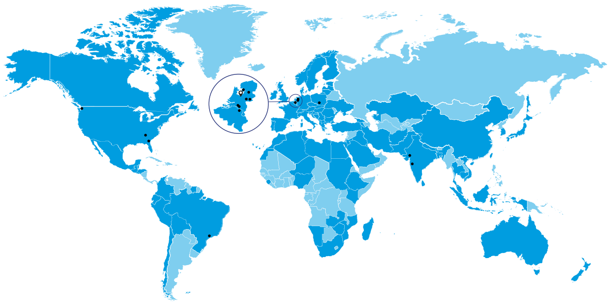
1997

Listed since 1997

696

Colleagues

Global presence



5 Companies

Lan
Handling Technologies

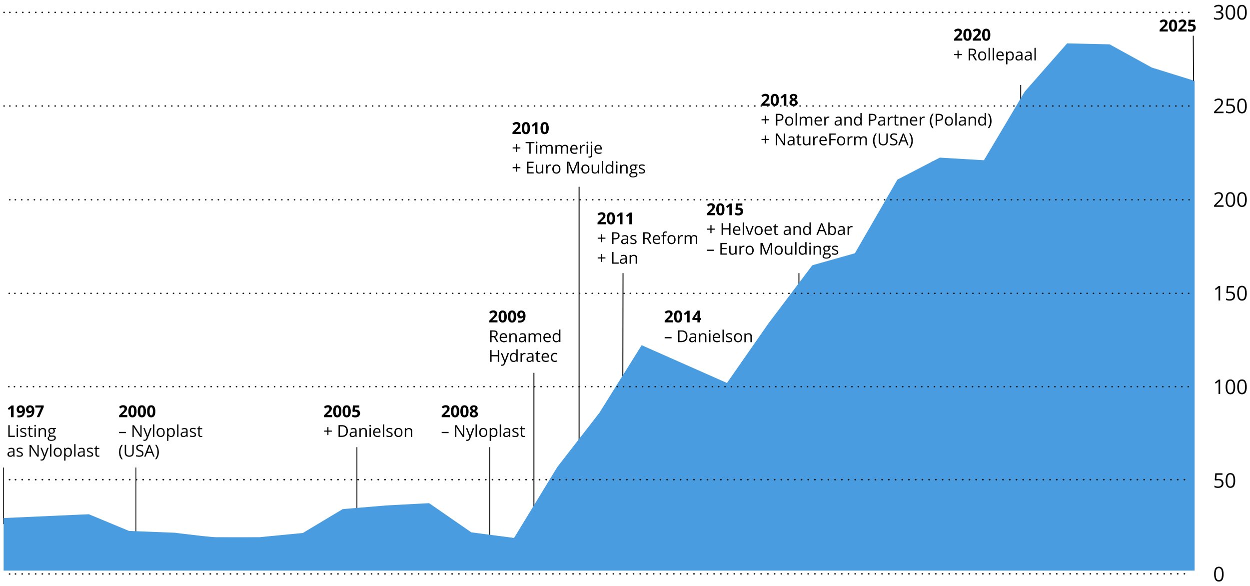
Royal Pas Reform
Integrated Hatchery Solutions

Rollepaal
Pipe Extrusion Technology

Eqraft
Agri Handling Solutions

Timmerije
Hightech Components

Milestones Net revenue (x €1 m)



Consolidated statement of profit or loss

1 January to 30 June

x € 1.000 (unless stated otherwise)	2026	2025*
Net revenue	**106,778**	**88,923**
Consumption of materials and supplies	-45,158	-38,373
Gross margin	**61,620**	**50,550**
Operating expenses	-55,237	-39,006
Operating result	**6,383**	**11,544**
Financial income and expenses	70	-45
Other income	5,944	-
Result from ordinary activities before tax	**12,397**	**11,499**
Income tax expense	338	-2,987
Share of result from participating interest		665
Net result (continued operations)	**12,735**	**9,177**
Net result (discontinued operations)	49,017	1,313
Net result	61,752	10,490
Net result attributable to shareholders	61,752	10,480
Net result attributable to third parties	0	10
Net result per share attributable to shareholders:		
Basic net result per ordinary share (€ x 1)**	47.45	8.06
Diluted net result per ordinary share (€ x 1)***	47.45	8.06
Net result per share continued operations:		
Basic net result per ordinary share (€ x 1)**	9.79	7.06
Diluted net result per ordinary share (€ x 1)***	9.79	7.06
Net result per share discontinued operations:		
Basic net result per ordinary share (€ x 1)**	37.67	1.01
Diluted net result per ordinary share (€ x 1)***	37.67	1.01

* *Comparative figures have been restated to reflect the classification of Helvoet's activities as discontinued operations. Further details are provided in Note 14 (Discontinued Operations).*

** *Basic earnings per share is calculated by dividing profit attributable to shareholders by the number of ordinary shares outstanding at 30 June of the respective reporting period.*

*** *Diluted earnings per share is calculated by dividing profit attributable to shareholders by the weighted number of ordinary shares outstanding, adjusted for all potentially dilutive shares.*

Condensed consolidated statement of comprehensive income

1 January to 30 June

x € 1.000	2026	2025
Net result	61,752	10,490
Total items that may be reclassified to the Income Statement in subsequent periods, net of tax		
Gains (losses) on cash flow hedging instruments	-5	-44
Foreign exchange translation gains (losses)	1,893	-1,728
Other comprehensive income, net of taxes	**63,640**	**8,718**
Total comprehensive income attributable to:		
Shareholders	63,640	8,708
Third parties	-	10

Condensed consolidated balance sheet

Before profit appropriation

x € 1.000	At 30 June 2026	At 31 December 2025
ASSETS		
Intangible fixed assets	55,021	24,011
Tangible fixed assets	35,826	62,522
Investment property	6,657	-
Right-of-use assets	17,510	5,852
Deferred tax assets	630	4,984
Participating interests	-	15,118
Financial fixed assets	503	253
Total fixed assets	**116,147**	**112,740**
Contract assets	2,602	6,692
Inventories	22,199	23,399
Trade receivables	33,770	40,820
Other receivables, prepayments and accrued income	18,076	13,644
Cash and cash equivalents	107,924	24,869
Total current assets	**184,571**	**109,424**
Assets held for sale	3,397	**-**
Total assets	**304,115**	**222,164**

x € 1.000	At 30 June 2026	At 31 December 2025
LIABILITIES		
Equity attributable to shareholders	166,807	117,255
Non-controlling Interest		-
Total equity	**166,807**	**117,255**
Provisions	12,070	7,265
Deferred tax liablities	3,456	1,047
Borrowings and lease liabilities	19,713	9,797
Financial instruments		508
Total provisions and non-current liabilities	**35,239**	**18,617**
Contract liabilities	30,239	27,017
Trade payabales	14,298	17,878
Bank overdrafts	10,021	-
Provisions	1,422	1,506
Other liabilities, accruals and deferred income	46,089	39,891
Total current liabilities	**102,069**	**86,292**
Total liabilities	**304,115**	**222,164**

Condensed consolidated statement of changes in equity

1 January to 30 June

x € 1.000	Attributable to sharholders	Non-controlling interest	2026 Equity	Attributable to sharholders	Non-controlling interest	2025 Equity
Balance at 1 January 2026	**117,255**		**117,255**	**104,579**	**206**	**104,785**
Dividend distribution	-10,399		-10,399	-7,790		-7,790
Shares issued	269		269	257		257
Unappropriated result	61,752		61,752	10,480	10	10,490
Foreign exchange translation gains (losses)	1,893		1,893	-1,727	-1	-1,728
Gains (losses) on cash flow hedging instruments	-5		-5	-44		-44
Other movements	-3,958		-3,958	-197		-197
Balance at 30 June 2026	**166,807**	**-**	**166,807**	**105,558**	**215**	**105,773**

Condensed consolidated cash flow statement

1 January to 30 June

x € 1.000	2026	2025
Cash flow from operating activities	-8,988	13,421
Cash flow from investing activities	94,759	-1,327
Cash flow from financing activities	-2,775	-9,696
Net cash flow	**82,996**	**2,398**
Translation differences on cash balances	59	-369
Movement in cash and cash equivalents	**83,055**	**2,029**
Cash and cash equivalents at 1 January	24,869	9,147
Cash and cash equivalents at 30 June	**107,924**	**11,176**

Selected notes

1. General

The interim financial statements were prepared by the Management Board, discussed with the Supervisory Board and authorised for publication on 30 July 2026. No audit or review engagement has been performed by the external auditor in respect of this interim report.

2. Accounting policies for the interim financial statements

The interim financial statements for the period from 1 January to 30 June 2026 have been prepared in accordance with IAS 34 *Interim Financial Reporting* and contain condensed information and disclosures compared with those required in the annual financial statements. The interim financial statements have been prepared using the same accounting policies as those applied in the consolidated financial statements for the year ended 31 December 2025. Comparative figures have been restated to present the results and cash flows of Helvoet as discontinued operations.

3. Seasonality

The Group's revenues and results are not structurally affected by seasonal patterns in sales activities. However, project revenue within the Industrial Systems segment may fluctuate depending on the stage of completion of individual projects.

4. Segment reporting

The table below presents selected key financial information for the Industrial Systems and Hightech Components segments for the six-month period ended 30 June of the respective year.

	Industrial Systems		Hightech Components		Total segments		Holding company expenses and eliminations		Total	
x € 1.000	2026	**2025**	2026	**2025**	2026	**2025**	2026	**2025**	2026	**2025**
Net revenue from third parties	89,639	74,041	16,822	14,882	106,461	88,923	317		106,778	88,923
Intersegment revenue			771	691	771	691	-771	-691		
Total segment revenue	89,639	74,041	17,593	15,573	107,232	89,614	-454	-691	106,778	88,923
Operating result	9,324	11,645	1,555	1,304	10,879	12,949	-4,496	-1,405	6,383	11,544
Depreciation and amortization	3,646	1,710	795	973	4,441	2,683	60	49	4,501	2,732
Investments in tangible and intangible fixed assets	1,308	362	514	171	1,822	533			1,822	533

5. Revenue by type

The table below provides a breakdown of revenue by category for the six-month period ended 30 June of the respective year.

x € 1.000	2026	%	2025	%
Supply of goods	50,737	47.5	43,807	60.4
Projects	55,298	51.8	44,598	39.2
Other revenue	743	0.7	518	0.4
Total	**106,778**	**100.0**	**88,923**	**100.0**

6. Result from participating interests

On 2 January 2026, Lias Industries B.V. acquired an additional 20% interest in Proqraft Holding B.V. for a purchase consideration of €8.8 million. As a result of this transaction, Lias Industries B.V.'s ownership interest increased from 60% to 80%.The acquisition was undertaken to obtain control over Proqraft Holding B.V.

In accordance with IFRS 3, the transaction has been accounted for as a step acquisition.The previously held 60% interest was remeasured to fair value at the acquisition date. The difference between the carrying amount of the previously held interest and its fair value at the acquisition date has been recognised in profit or loss under Other Income. From 2 January 2026 onwards, the assets, liabilities, revenues and expenses of Proqraft Holding B.V. have been fully consolidated in the Group’s financial statements. The accounting for the acquisition remains provisional as at 30 June 2026, as the Purchase Price Allocation (PPA) has not yet been finalised. The preliminary allocation of the purchase consideration is based on information available at the reporting date. Any adjustments resulting from completion of the PPA will be recognised in accordance with IFRS 3 during the second half of 2026.

x € 1.000	Participating interest
Carrying amount at 1 January 2026	**15,118**
Acquisition of participating interest	
Share of result from participating interest	
Capital contributions	
Dividend received	
Reclassification obtaining control	-15,118
Carrying amount at 30 June 2026	**0**

7. Investment property

At the reporting date, the balance sheet includes investment property amounting to €6.7 million. The investment properties relate to real estate located in Lommel and Wrocław, which are held to earn rental income and/or for capital appreciation and are therefore classified as investment property in accordance with IAS 40 Investment Property. During the reporting period, these properties were reclassified from property, plant and equipment to investment property.

Investment property is measured at cost less accumulated depreciation and impairment losses. The fair value of the investment property amounted to €8.0 million as at 30 June 2026. This fair value was determined based on an external valuation and is classified as a Level 3 fair value measurement.

8. Fair value of financial instruments

As a result of the acquisition of the additional interest in Proqraft Holding B.V., the call option has expired in full and 50% of the put option has lapsed. Consequently, these options can no longer be exercised in whole or in part. The remaining put option relates to the outstanding 20% shareholding interest and has been recognised as a non-current provision at the present value of the expected exercise price.

Other financial instruments primarily relate to interest rate swaps (IRS) entered into to mitigate interest rate risk on the Group's financing arrangements. These borrowings bear variable interest rates and have been economically fixed through the use of interest rate swaps. The Group also uses derivative financial instruments such as foreign exchange forward contracts and foreign exchange swaps to hedge foreign currency exposure arising from projects denominated in foreign currencies. All such derivative financial instruments are designated as cash flow hedges and are initially recognised at fair value on the contract date and subsequently measured at fair value at each reporting date.

Changes in fair value relating to the effective portion of the hedge are recognised directly in equity in a separate component of equity, the hedging reserve. Any ineffective portion is recognised in profit or loss. Hydratec designates only the spot element of forward contracts as the hedging instrument.

9. Dividend distribution

On 17 April 2026, it was resolved to distribute a dividend of €10.4 million to the shareholders of Hydratec, payable on 21 May 2026. The dividend distribution relates to the 2025 financial year.

10. Share issue

During 2026, 1,453 ordinary shares were issued with a nominal value of €0.45 per share at an issue price of €185.73 per share. The share issue was made in connection with the management participation plan for the management of Hydratec and its operating companies. The issuance resulted in an increase in share capital of €1 thousand and an increase in the share premium reserve of €269 thousand. The remaining equity movement has been recognised in accordance with IFRS 2 Share-based Payment.

11. Off balance sheet commitments

As at 30 June 2026, the Group had entered into contractual commitments for capital expenditures amounting to €1.6 million (2025: €0.6 million).

12. Bank guarantees

As at 30 June 2026, the Group had issued bank guarantees to customers in respect of the delivery of machinery and installations amounting to €0.3 million (2025: €8.5 million).

13. Related party transactions

Transactions with related parties are conducted on an arm's length basis and under normal commercial terms and conditions.

14. Discontinued operations

Hydratec has classified certain activities as discontinued operations in accordance with the requirements of IFRS 5 Non-current Assets Held for Sale and Discontinued Operations. The financial performance of these activities has been presented separately in the condensed consolidated statement of profit or loss. Comparative figures have been restated accordingly. This presentation is intended to provide users of the financial statements with improved insight into the Group's continuing operations and their financial performance.

Hydratec announced the disposal of Helvoet's European Mobility activities on 30 March 2026. The transaction included Helvoet's operations in the Netherlands (Helvoet Rubber Technologies B.V.), Belgium (Helvoet R&P Technologies N.V.) and Poland (Helvoet Polska sp. z o.o.). As part of Helvoet's strategic repositioning, the disposal of 100% of the shares in Helvoet's manufacturing activities within the Health segment was completed before the reporting date. This transaction comprised the entities in the Netherlands (Helvoet Polymer Technologies B.V.) and India (Helvoet Technologies Pvt. Ltd.). In accordance with IFRS 5, the financial performance of both operations up to the respective disposal dates has been presented separately as discontinued operations. The result from discontinued operations includes the operating results up to the date of disposal, the gain on disposal and the directly attributable transaction costs and other disposal-related expenses.

As a result of the disposals, the Group no longer exercises control over the relevant entities and their assets and liabilities are no longer consolidated. In connection with the disposals, the net assets were derecognised and cumulative foreign currency translation differences were recycled to profit or loss.

The overview included below presents the results of the discontinued operations:

x € 1.000	**2026**	**2025**
Net revenue	30,449	38,590
Consumption of materials and supplies	-12,610	-15,170
Gross margin	17,839	23,420
Operating expenses	-19,676	-21,982
Operating result	-1,837	1,438
Financial income and expenses	-87	-330
Result from ordinary activities before tax	-1,924	1,108
Income tax expense	-1,366	205
Result on disvestment	52,307	
Net result from discontinued operations	49,017	1,313

In previous reporting periods, these activities did not meet the criteria for classification as held for sale. This is consistent with IFRS 5, which requires classification as held for sale only when a disposal group is available for immediate sale and the sale is highly probable as at the reporting date.

15. Assets held for sale

The property located in Hellevoetsluis has been classified as an asset held for sale and is presented separately in the consolidated balance sheet. The property is available for immediate sale and disposal is expected to be completed within one year. The asset is measured at the lower of carrying amount and fair value less costs to sell. The property does not qualify as a discontinued operation because it does not represent a separate major line of business as defined by IFRS 5.

x € 1.000	At 30 June 2026
ASSETS	
Total tangible fixed assets	3,397
Total assets held for sale	**3,397**

16. Subsequent events

No subsequent events have occurred after the reporting date that would result in material adjustments to the interim financial statements

17. Involvement of the auditor

The external auditor was not engaged to, and did not, perfomr an audit or review with respect to the interim financial statements.

Director's statement (statement as referred to in Article 5:25D[2][C]FMSA)

The Management Board of the company hereby declares that, as far as it is aware:

- the half-year financial statements for the first half of the 2026 financial year provide a true and fair view of the assets, liabilities, financial position and profit of the company and of its consolidated companies;
- the half-year report for the first half of the 2026 financial year contains a true and fair view of:
  - significant events that occurred in the first six months of the corresponding financial year and of their effect on the half-year financial statements;
  - the most significant transactions undertaken with related parties in this period;
  - the main risks and uncertainties for the other six months of the corresponding financial year.

Amersfoort, 30 July 2026

Management Board

Mr B. F. Aangenendt, Co-CEO
Ms E. H. Slijkhuis RA, Co-CEO & CFO